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**Intelligence Planning**

Chief, MIS

Chief, Policy Staff

24 Apr

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1. The Policy Staff has noted and forwarded to the Director of Intelligence the approved study on intelligence planning which you routed to him on 23 April for implementation. (The study referred to was submitted by you to AC of S, G-2, under IOM, subject: "Review of Operating Functions of G-2, War Department." Comment #1 was dated 10 April and Comment #4, whereunder G-2 approved the plan, was dated 22 April.)

2. In approving the plan, the Deputy AC of S, G-2, specifically excepted certain provisions whose purpose was to authorize MIS to receive and view the policies and plans of the agencies for whom the intelligence is to be planned. While a negative position is taken by these exceptions, the Policy Staff does not construe their intent as prohibitive. In other words, it is believed that MIS may take full advantage of such plans and policies as the various agencies, on their own authority, reveal to the MIS planners.

3. In the implementing directive which you have charged the Director of Intelligence with preparing, it is suggested that a principle along these lines may appropriately be inserted:

"In all dealings with other staff divisions and major commands, the MIS planners will make it clear that effective planning of intelligence requires knowledge of the time when the intelligence will be needed and the purpose for which it is intended. The amount and usefulness of intelligence which an agency may expect to receive will be proportional to the clearness with which its needs are expressed to MIS. Any agency which withholds information essential to the planning of intelligence to meet its own needs must itself assume the responsibility for any intelligence deficiency which results from that withholding."

FEODOR O. SCHMIDT  
Colonel, GSC, WDGS  
Chief, Policy Staff

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